



19 December 2019

René Arseneault, MP
19 Aberdeen Street, Suite 204
Campbellton, New Brunswick E3N 3G4

Re: Congratulations from the Fredericton Chamber of Commerce and its members

Dear Mr Arseneault:

On behalf of nearly 1,000 members, employing nearly 27,000 people, as well as the board of directors of the Fredericton Chamber of Commerce, we would like to extend our congratulations on your appointment as Parliamentary Secretary to the minister of Economic Development and Official Languages Mélanie Joly, and specifically for the Atlantic Canada Opportunities Agency file.

As you are no doubt aware, ACOA is an incredibly important support agency for our members and economic development in our region more generally. The organization has benefitted greatly from the leadership of President Francis McGuire and we are pleased to see another New Brunswicker being assigned the parliamentary secretary role. As someone living in the province, you will have insight on the challenges and opportunities that lay ahead and we look forward to connecting with you soon.

We would be pleased to offer our perspective on the local business conditions of the Fredericton Region or assist your efforts in any other way. We are also actively engaged with the Canadian Chamber of Commerce policy process at the federal level, which further leverages advocacy for issues that are important to Atlantic Canada. We would welcome any insight you or your team would have on how we can best advocate for our region at the national chamber.

The Fredericton chamber looks forward to continuing to work with you and your team on behalf of the Fredericton Region and our member businesses and organizations.

Sincerely,

A handwritten signature in black ink that reads "Karen Grant".

Karen Grant
Owner, Kierns Marketing
President, Fredericton Chamber of Commerce

A handwritten signature in black ink that reads "Krista Ross".

Krista Ross
CEO, Fredericton Chamber of Commerce